

Prof. Dr. Marco Kuhrmann
Lehrstuhl für AI Engineering



Universität Passau · Innstraße 33 · 94032 Passau

Telefon	Prof. Dr. Marco Kuhrmann
Sekretariat	+49(0) 851 509 3070
	Eva Reichhart
	+49(0) 851 509 3071
Telefax	+49(0) 851 509 3092
E-Mail	marco.kuhrmann@uni-passau.de
Zeichen	Ku/rei
Datum	03.05.21

Letter of Recommendation

To whom it may concern,

I first met Ms. Kseniia Vasylieva in the course "Software Process Management" held at the University of Passau in the Summer Semester 2019. She successfully passed that course with "very good" marks (average in the class "satisfactory") and, therefore, belongs to the top-10 percent of the class. In the Winter Semester 2019/2020, Ms. Vasylieva took the course "Empirical Methods for Software Engineering", which she very successfully passed as well. In 2021, Ms. Vasylieva completed her Master's Thesis "Software Development Process Success Factors" under my supervision with "very good" marks.

From my experience, Ms. Vasylieva was a very curious, goal-oriented, and committed student. She demonstrated the ability to quickly understand abstract topics, apply scientific methods rigorously, to link theoretical concepts to practical problems, and to develop high-quality results. Hence, I consider her a promising young professional with a bright future in industry and also in science.

I am very happy to recommend Ms. Vasylieva and to answer further questions if required.

Sincerely,



Marco Kuhrmann